

Annual Research Conference

2020 Virtual Program

September 21, 2020

The Future of Fashion: Training Chief Fashion Officers®

About the Center

The Center for Business of Fashion (CBF) is a research and industry institute dedicated to the development of research, best practices and education in the business of fashion. Our mission is to develop and shape a new breed of leaders in the fashion and luxury industries in its mission to develop a new subfield of academic research, integrating the various business schools disciplines and their joint application to the luxury and fashion industries. Our business of fashion research initiatives are cross-disciplinary, covering the many facets of the industry—including accounting, information systems, business law, finance, management, entrepreneurship, marketing and fashion industry supply chains—with the ultimate goal of increasing productivity, removing inefficiencies and buttressing the entrepreneurial efforts of designers and creatives in this space. The CBF has a particular interest in investigating the evolution of the global fashion business, including advances in technology and enterprise asset management (EAM), labor and human rights compliance and other factors creating new industry dynamics.

Correspondence regarding membership and other business aspects of the CBF should be addressed to:

Dr. Tavy Ronen

Associate Professor of Finance and Director of Business of Fashion Programs & The Center for Business of Fashion, Vice Director of Whitcomb Center for Research in Financial Services 973.353.5272 | tronen@business.rutgers.edu

Sponsors

The CBF gratefully acknowledges the sponsors of our 2020 conference:







SAINT LAURENT



Johnson-Johnson

THE KASPER GROUP

CBF Board

Executive Board 2019–2020

DIRECTOR

Dr. Tavy Ronen

Rutgers Business School

BOARD MEMBERS

Beverly Aisenbrey

Retired Executive Compensation Consultant, FW Cook; RBS Dean's Advisory Board, Former Trustee of Rutgers University

Tzili Charney

LH Charney Associates

Sarah Clarke

EVP Supply Organization PVH Corp

William Gunn

Chief Procurement Officer Johnson & Johnson Consumer Health

Jim Holmes

SVP, Corporate Controller PVH Corp

Anthony Lupo

Partner Arent Fox

Richard Naranjo

VP Financial Shared Services Kering Americas

Eduardo Perez

CFO

Saint Laurent Americas

Carla Varino

SVP Sales & Planning Kasper Group

Advisory Board 2019–2020

BOARD MEMBERS

Suzanne Humbert

Former CEO Escada Americas

Luca Infantino

Former CFO Kiton Americas

Nili Lotan

CEO & Head Designer Nili Lotan

Melissa Stone

Assistant Corporate Controller PVH Corp

Sophie Weitzman

VP Supply Strategy PVH Corp

Corporate Sponsors 2019–2020

PVH Corp

LH Charney Associates

Speakers

Ewa Abrams

General Counsel Kering Americas

Beverly Aisenbrey

Retired Executive Compensation Consultant, FW Cook, Rutgers Business School Dean's Advisory Board, Former Trustee of Rutgers University

Dr. Arash Azadegan

Associate Professor, Supply Chain Management Department & Supply Chain Disruption Research Laboratory (SCDrl) Director Rutgers Business School

Dr. Liz Barnes

Professor of Fashion Marketing and Head of Manchester Fashion Institute Manchester Metropolitan University

David Belasco

Senior Vice President Tailored Clothing, Dress Furnishing and Sourcing The Levy Group

Donatella Bordignon

Chief Financial Officer Alexander Wang

Lesley Horton Campbell

General Counsel International Council of Shopping Centers (ICSC)

Dr. Kristina Durante

Associate Professor and Marketing Department Vice Chair, Research Director, Center for Women in Business, Rutgers Business School Vice-Director, Whitcomb Center for Research and Financial Services

Nathan Fleisig

Director of Corporate Social Responsibility Outerstuff Ltd

William Gunn

Chief Procurement Officer, Consumer Group Johnson & Johnson Consumer Health

Amy Hall

VP, Social Consciousness Fileen Fisher

Richard Johnson

Principal Odyssey Retail Advisors

Kevin Kolben

Associate Professor and Supply Chain Management Department Vice Chair Rutgers Business School

Dean Lei Lei

Dean Rutgers Business School Newark & New Brunswick

Anthony Lupo

Partner Arent Fox

Provost Ashwani Monga

Provost/Executive Vice-Chancellor Rutgers University – Newark

Richard Naranjo

VP Shared Financial Services Kering Americas

Eduardo Perez

CFO

Saint Laurent Americas

Dr. Emanuela Prandelli

LVMH Associate Professor of Fashion and Luxury Management, Department of Management & Technology, Bocconi University, Director of Master in Fashion, Design, and Experience Bocconi University

Rick Relinger

VP, Corporate Responsibility PVH Corp

Dr. Tavy Ronen

Associate Professor, Finance & Economics, Director, Business of Fashion Programs & Center for Business of Fashion, Rutgers Business School, Vice-Director, Whitcomb Center for Research and Financial Services

Federico Turconi

Chief Operating Officer Gucci North America

Sophie Weitzman

VP Supply Strategy PVH Corp

Arthur Zaczkiewicz

Executive Editor Strategic Content Development Fairchild Media Women's Wear Daily

Agenda

9:00–9:15 am

Opening Remarks

Provost/Executive Vice Chancellor Ashwani Monga Rutgers Newark **Dean Lei Lei** Rutgers Business School -Newark and New Brunswick

9:15–10:00 am

Morning Plenary Session

CFO's Perspective:

Lessons Learned During the Pandemic

MODERATOR **Anthony Lupo**, Arent Fox

- Donatella Bordignon, Alexander Wang
- Rich Naranjo, Kering Americas
- Eduardo Perez, Saint Laurent Americas

10:00-10:15 am

Coffee Break

10:15-11:00 am
PARALLEL SESSIONS IN
BOOM A & BOOM B

SESSION A

Social & Corporate Responsibility

SESSION CHAIR **Tavy Ronen**Rutgers Business School

Fashion in Lockdown

Liz Barnes

Manchester Metropolitan
University
COAUTHORED WITH
Helen McCormick
University of Manchester

The Consumer Imaginary: Labor Rights, Human Rights, and Citizen-Consumers in the Global Supply Chain

Kevin Kolben Rutgers Business School

Discussant

Nathan Fleisig
 Outerstuff Ltd

SESSION B

COVID-19 Impact on Retail Real Estate

MODERATOR **Anthony Lupo**Arent Fox

- Ewa Abrams
 Kering Americas
- Lesley Horton Campbell International Council of Shopping Centers (ICSC)
- Richard JohnsonOdyssey Retail Advisors

Agenda

11:00-11:15 am

Break Out Rooms for Post-Session Discussion

11:15 am-12:00 pm PARALLEL SESSIONS IN BOOM A & BOOM B

SESSION A

Customization in Luxury

SESSION CHAIR **Tavy Ronen**Rutgers Business School

Customization in Luxury Brands: Can Valentino Get Personal?

Emanuela Prandelli
Bocconi University
COAUTHORED WITH
C. Page Moreau
University of Wisconsin-Madison
Martin Schreier
WU Vienna University of
Economics and Business
Silke Hieke
Digitalberatung GmbH

SESSION B

How Consumer Behavior Has Changed Post-Pandemic

MODERATOR
William Gunn
Johnson & Johnson
Consumer Health

- Kristina Durante
 Rutgers Business School
- Federico Turconi
 Gucci North America
- Arthur Zaczkiewicz
 Fairchild Media
 Women's Wear Daily

12:00–12:45 pm

Plenary Session II Supply Chain & Sustainability

MODERATOR **Rick Relinger**, PVH Corp

Q&A

- Arash Azadegan, Rutgers Business School
- David Belasco, The Levy Group
- Amy Hall, Eileen Fisher
- Sophie Weitzman, PVH Corp

12:50-1:00 pm

Closing Remarks

Beverly Aisenbrey